HAGERSTOWN COMMUNITY COLLEGE GENERAL FUND REVENUE AND EXPENSE REPORT For the Period Ended February 28, 2025

| | | For th | e Period Ended | February 28, 2 | 025 | | | | | |
|---------------------------|---------------|---------------|----------------|----------------|---------------|---------|-------------|----------|-------------|---------------------------------------|
| | | | | | | | Buo | dget | Actual | |
| | | | | | | | FY24-25 | FY24-25 | FY24-25 | FY24-25 |
| | FY24 | FY24 YTD | % | FY25 | FY25 YTD | % | \$ | % | \$ | % |
| | BUDGET | ACTUAL | REC/EXP | BUDGET | ACTUAL | REC/EXP | VARIANCE | VARIANCE | VARIANCE | VARIANCE |
| | | |] | REVENUES | | | | | | |
| Tuition-County | 7,281,223 | 7,848,681 | 107.79% | 9,702,882 | 7,108,446 | 73.26% | , , | 33.26% | (740,235) | (34.53%) |
| Tuition-Out of County | 899,790 | 816,000 | 90.69% | 899,790 | 877,024 | 97.47% | - | 0.00% | 61,024 | 6.78% |
| Tuition-Out of State | 3,263,906 | 3,284,028 | 100.62% | 3,263,906 | 3,465,232 | 106.17% | - | 0.00% | 181,204 | 5.55% |
| Tuition-Non-Credit | 960,000 | 826,158 | 86.06% | 1,137,000 | 812,744 | 71.48% | 177,000 | 18.44% | (13,414) | (14.58%) |
| Credit Fees | 2,149,920 | 2,197,710 | 102.22% | 2,551,629 | 2,248,576 | 88.12% | 401,709 | 18.68% | 50,866 | (14.10%) |
| Non-Credit Fees | 250,080 | 271,555 | 108.59% | 280,100 | 304,216 | 108.61% | 30,020 | 12.00% | 32,662 | 0.02% |
| Government Appropriations | 26,421,206 | 15,752,176 | 59.62% | 26,088,423 | 15,603,286 | 59.81% | (332,783) | (1.26%) | (148,890) | 0.19% |
| Interest Income | 800,000 | 595,344 | 74.42% | 1,125,000 | 751,208 | 66.77% | 325,000 | 40.63% | 155,864 | (7.64%) |
| Miscellaneous Income | 300,000 | 152,484 | 50.83% | 200,000 | 254,103 | 127.05% | (100,000) | (33.33%) | 101,619 | 76.22% |
| TOTAL REVENUE | \$ 42,326,125 | \$ 31,744,135 | 75.00% \$ | 45,248,730 | \$ 31,424,835 | 69.45% | \$2,922,605 | 6.90% | (\$319,300) | (5.55%) |
| INCERTICETON | | | EX | PENDITURES | | | | | | |
| INSTRUCTION | 10 (02 024 | 6 504 106 | (1.660/ | 11.070.000 | (057 00(| (1.000/ | 204.005 | 2.600/ | 2(2,000 | 0.220/ |
| Salaries & Wages | 10,693,924 | 6,594,186 | 61.66% | 11,078,809 | 6,857,086 | 61.89% | | 3.60% | 262,900 | 0.23% |
| Fringe Benefits | 2,110,945 | 1,677,678 | 79.48% | 2,170,723 | 1,801,847 | 83.01% | , | 2.83% | 124,169 | 3.53% |
| Contracted Services | 767,288 | 325,352 | 42.40% | 742,202 | 338,937 | 45.67% | () / | | 13,585 | 3.26% |
| Materials & Supplies | 1,001,195 | 595,367 | 59.47% | 1,132,474 | 671,222 | 59.27% | 131,279 | 13.11% | 75,855 | (0.20%) |
| Communication | - | - | - | - | - | - | - | - | - | - |
| Conferences/Meetings | 39,178 | 26,641 | 68.00% | 182,407 | 20,128 | 11.03% | | 365.59% | (6,513) | |
| Grants & Subsidies | 96,500 | 16,097 | 16.68% | 96,500 | 41,005 | 42.49% | | 0.00% | 24,908 | 25.81% |
| Utilities | 7,495 | 1,217 | 16.24% | 8,695 | 1,192 | 13.71% | | 16.01% | (25) | · · · · · · · · · · · · · · · · · · · |
| Other | 27,040 | 481 | 1.78% | 28,440 | 4,097 | 14.41% | , | 5.18% | 3,616 | 12.63% |
| Capital Outlay | 335,650 | 164,105 | 48.89% | 83,450 | 15,925 | 19.08% | (252,200) | (75.14%) | (148,180) | (29.81%) |
| TOTAL BY FUNCTION | \$ 15,079,215 | \$ 9,401,124 | 62.34% \$ | 15,523,700 | \$ 9,751,439 | 62.82% | 444,485 | 2.95% | \$350,315 | 0.47% |

| | | | | | | | | Budget | | Actual | | |
|-----------------------|--------------|------|-----------|-----------|------------|----|-----------|---------|--------------|----------|-------------|-----------|
| | | | | | | | | | FY24-25 | FY24-25 | FY24-25 | FY24-25 |
| | FY24 | | FY24 YTD | % | FY25 | | Y25 YTD | % | \$ | % | \$ | % |
| | BUDGET | | ACTUAL | REC/EXP | BUDGET | A | CTUAL | REC/EXP | VARIANCE | VARIANCE | VARIANCE | VARIANCE |
| ACADEMIC AFFAIRS | | | | | | | | | | | | |
| Salaries & Wages | 2,574,48 | | 1,520,880 | 59.08% | 2,776,156 | | 1,614,456 | 58.15% | 201,675 | 7.83% | 93,576 | (0.92%) |
| Fringe Benefits | 509,27 | | 415,093 | 81.51% | 519,066 | | 469,538 | 90.46% | - , | 1.92% | 54,445 | 8.95% |
| Contracted Services | 491,13 | | 282,745 | 57.57% | 355,671 | | 330,828 | 93.02% | V / | (27.58%) | | 35.45% |
| Materials & Supplies | 251,13 | | 83,325 | 33.18% | 252,733 | | 58,615 | 23.19% | | 0.64% | (24,711) | (9.99%) |
| Conferences/Meetings | 27,51 | 0 | 14,082 | 51.19% | 29,305 | | 14,484 | 49.42% | 1,795 | 6.52% | 401 | (1.77%) |
| Subsidies & Grants | - | | - | - | - | | - | - | - | - | - | - |
| Other | 20,50 | 00 | 2,175 | 10.61% | 20,500 | | 5,077 | 24.77% | | 0.00% | 2,902 | 14.16% |
| Capital Outlay | 39,36 | 50 | 34,607 | 87.92% | 37,560 | | 31,951 | 85.07% | (1,800) | (4.57%) | (2,656) | (2.86%) |
| TOTAL BY FUNCTION | \$ 3,913,39 | 4 \$ | 2,352,907 | 60.12% \$ | 3,990,991 | \$ | 2,524,948 | 63.27% | 77,597 | 1.98% | 172,041 | 3.14% |
| STUDENT AFFAIRS | | | | | | | | | | | | |
| Salaries & Wages | 2,999,56 | 0 | 1,758,690 | 58.63% | 3,058,873 | | 1,852,069 | 60.55% | 59,313 | 1.98% | 93,379 | 1.92% |
| Fringe Benefits | 612,18 | 30 | 575,536 | 94.01% | 610,758 | | 607,919 | 99.54% | (1,422) | (0.23%) | 32,383 | 5.52% |
| Contracted Services | 478,24 | .9 | 163,421 | 34.17% | 485,883 | | 225,060 | 46.32% | 7,634 | 1.60% | 61,639 | 12.15% |
| Materials & Supplies | 108,48 | 7 | 88,922 | 81.97% | 112,577 | | 77,303 | 68.67% | 4,090 | 3.77% | (11,618) | (13.30%) |
| Conferences/Meetings | 22,53 | 6 | 11,792 | 52.32% | 25,363 | | 12,664 | 49.93% | 2,827 | 12.54% | 872 | (2.39%) |
| Utilities | - | | - | - | - | | - | - | - | - | - | - |
| Subsidies & Grants | 703,50 | 00 | 1,227,705 | 174.51% | 1,537,192 | | 1,006,645 | 65.49% | 833,692 | 118.51% | (221,060) | (109.03%) |
| Fixed Expenses | 20,27 | 5 | 20,275 | 100.00% | 20,275 | | 22,375 | 110.36% | - | 0.00% | 2,100 | 10.36% |
| Other | 179,45 | 0 | 140,788 | 78.46% | 181,950 | | 105,193 | 57.81% | 2,500 | 1.39% | (35,594) | (20.64%) |
| Capital Outlay | 6,00 | 00 | 4,401 | 73.34% | 8,000 | | - | 0.00% | 2,000 | 33.33% | (4,401) | (73.34%) |
| TOTAL BY FUNCTION | \$ 5,130,23 | 7 \$ | 3,991,529 | 77.80% \$ | 6,040,871 | \$ | 3,909,229 | 64.71% | \$910,634 | 17.75% | (82,300) | (13.09%) |
| INSTITUTIONAL SUPPORT | | | | | | | | | | | | |
| Salaries & Wages | 4,737,51 | | 3,179,495 | 67.11% | 6,018,718 | | 3,411,524 | 56.68% | 1,281,207 | 27.04% | 232,029 | (10.43%) |
| Fringe Benefits | 2,606,61 | 1 | 1,158,277 | 44.44% | 2,934,849 | | 1,234,357 | 42.06% | 328,238 | 12.59% | 76,081 | (2.38%) |
| Contracted Services | 3,496,11 | | 2,154,411 | 61.62% | 3,515,239 | | 1,852,149 | 52.69% | 19,121 | 0.55% | (302,262) | (8.93%) |
| Materials & Supplies | 341,18 | | 131,308 | 38.49% | 446,509 | | 120,002 | 26.88% | 105,325 | 30.87% | (11,307) | (11.61%) |
| Communication | 373,00 | | 167,295 | 44.85% | 451,000 | | 203,455 | 45.11% | | 20.91% | 36,160 | 0.26% |
| Conferences/Meetings | 206,56 | | 180,138 | 87.21% | 228,208 | | 197,905 | 86.72% | | 10.48% | 17,767 | (0.48%) |
| Fixed Expenses | 601,84 | 1 | 490,314 | 81.47% | 704,800 | | 519,551 | 73.72% | 102,959 | 17.11% | 29,237 | (7.75%) |
| Other | 495,06 | | 50,588 | 10.22% | 708,864 | | 185,658 | 26.19% | 213,800 | 43.19% | 135,070 | 15.97% |
| Capital Outlay | 771,00 | 00 | 664,435 | 86.18% | 10,700 | | 2,621 | 24.50% | (760,300) | (98.61%) | (661,814) | (61.68%) |
| TOTAL BY FUNCTION | \$ 13,628,89 | 6 \$ | 8,176,261 | 59.99% \$ | 15,018,887 | \$ | 7,727,222 | 51.45% | \$ 1,389,991 | 10.20% | (\$449,039) | (8.54%) |

| | Budget | | | | | | | Act | Actual | |
|---|---------------|---------------|-----------|------------|---------------|---------|-------------|-----------|-----------|----------|
| | | | | | | | FY24-25 | FY24-25 | FY24-25 | FY24-25 |
| | FY24 | FY24 YTD | % | FY25 | FY25 YTD | % | \$ | % | \$ | % |
| | BUDGET | ACTUAL | REC/EXP | BUDGET | ACTUAL | REC/EXP | VARIANCE | VARIANCE | VARIANCE | VARIANCE |
| PLANT OPERATIONS & MAINT. | | | | | | | | | | |
| Salaries & Wages | 849,845 | 633,715 | 74.57% | 1,024,918 | 619,995 | 60.49% | 175,073 | 20.60% | (13,720) | (14.08%) |
| Fringe Benefits | 507,925 | 338,080 | 66.56% | 528,347 | 300,674 | 56.91% | 20,422 | 4.02% | (37,406) | (9.65%) |
| Contracted Services | 1,399,723 | 627,143 | 44.80% | 1,659,861 | 890,384 | 53.64% | 260,138 | 18.58% | 263,242 | 8.84% |
| Materials & Supplies | 265,914 | 199,216 | 74.92% | 267,200 | 138,680 | 51.90% | 1,286 | 0.48% | (60,536) | (23.02%) |
| Memberships | 500 | 266 | 53.21% | 650 | 275 | 42.31% | 150 | 30.00% | 8.96 | (10.90%) |
| Utilities | 986,726 | 76,284 | 7.73% | 1,141,305 | 791,705 | 69.37% | 154,579 | 15.67% | 715,420 | 61.64% |
| Minor Construction/Deferred Maintenance | 300,000 | 43,878 | 14.63% | 120,000 | 99,499 | 82.92% | (180,000) | (60.00%) | 55,621 | 68.29% |
| Other | (49,250) | (20,268) | 41.15% | (68,000) | (26,456) | 38.91% | (18,750) | 38.07% | (6,188) | (2.25%) |
| Capital Outlay | 313,000 | 285,336 | 91.16% | - | 25,659 | - | (313,000) | (100.00%) | (259,677) | (91.16%) |
| TOTAL BY FUNCTION | \$ 4,574,383 | \$ 2,183,650 | 47.74% \$ | 4,674,281 | \$ 2,840,415 | 60.77% | \$99,898 | 2.18% | \$656,765 | 13.03% |
| TOTAL EXPENDITURES | \$ 42,326,125 | \$ 26,105,471 | 61.68% \$ | 45,248,730 | \$ 26,753,253 | 59.12% | \$2,922,605 | 6.90% | \$647,782 | (2.55%) |
| REVENUE OVER (UNDER) EXP. | | \$5,638,664 | | | \$4,671,582 | | | | (17.15%) | |

| | | | MONT | THLY SUMMA | RY | | | | | |
|---|---------------|---------------|----------|---------------|---------------|---------|-------------|----------|-------------|----------|
| | | | | | | | | dget | | tual |
| | | | | | | | FY24-25 | FY24-25 | FY24-25 | FY24-25 |
| | FY24 | FY24 YTD | % | FY25 | FY25 YTD | % | \$ | % | \$ | % |
| | BUDGET | ACTUAL | REC/EXP | BUDGET | ACTUAL | REC/EXP | VARIANCE | VARIANCE | VARIANCE | VARIANCE |
| | | | | REVENUES | | | | | | |
| Tuition | 12,404,919 | 12,774,867 | 102.98% | 15,003,578 | 12,263,446 | 81.74% | | 20.95% | (511,421) | |
| Fees | 2,400,000 | 2,469,265 | 102.89% | 2,831,729 | 2,552,792 | 90.15% | | 17.99% | 83,528 | (12.74%) |
| Government Appropriations | 26,421,206 | 15,752,176 | 59.62% | 26,088,423 | 15,603,286 | 59.81% | | (1.26%) | (148,890) | |
| Interest Income | 800,000 | 595,344 | 74.42% | 1,125,000 | 751,208 | 66.77% | 325,000 | 40.63% | 155,864 | (7.64%) |
| Miscellaneous Income | 300,000 | 152,484 | 50.83% | 200,000 | 254,103 | 127.05% | (100,000) | (33.33%) | 101,619 | 76.22% |
| TOTAL REVENUE | \$ 42,326,125 | \$ 31,744,135 | 75.00% 5 | \$ 45,248,730 | \$ 31,424,835 | 69.45% | \$2,922,605 | 6.90% | (\$319,300) | (5.55%) |
| EXPENDITURES | | | | | | | | | | |
| SUBCLASS | | | | | | | | | | |
| Salaries/Wages | 21,855,321 | 13,686,966 | 62.63% | 23,957,474 | 14,355,130 | 59.92% | 2,102,153 | 9.62% | 668,164 | (2.71%) |
| Fringe Benefits | 6,346,932 | 4,164,664 | 65.62% | 6,763,743 | 4,414,335 | 65.26% | 416,811 | 6.57% | 249,671 | (0.35%) |
| Contracted Services | 6,632,513 | 3,553,071 | 53.57% | 6,758,856 | 3,637,358 | 53.82% | 126,343 | 1.90% | 84,287 | 0.25% |
| Materials & Supplies | 1,967,917 | 1,098,138 | 55.80% | 2,211,493 | 1,065,822 | 48.19% | 243,576 | 12.38% | (32,316) | (7.61%) |
| Communication | 373,000 | 167,295 | 44.85% | 451,000 | 203,455 | 45.11% | 78,000 | 20.91% | 36,160 | 0.26% |
| Conferences/Meetings | 296,291 | 232,919 | 78.61% | 465,933 | 245,455 | 52.68% | 169,642 | 57.26% | 12,536 | (25.93%) |
| Utilities | 994,221 | 77,501 | 7.80% | 1,150,000 | 792,897 | 68.95% | 155,779 | 15.67% | 715,395 | 61.15% |
| Subsidies & Grants | 800,000 | 1,243,802 | 155.48% | 1,633,692 | 1,047,650 | 64.13% | 833,692 | 104.21% | (196,152) | (91.35%) |
| Fixed Expenses | 622,116 | 510,589 | 82.07% | 725,075 | 541,926 | 74.74% | 102,959 | 16.55% | 31,337 | (7.33%) |
| Minor Construction/Deferred Maintenance | 300,000 | 43,878 | 14.63% | 120,000 | 99,499 | 82.92% | (180,000) | (60.00%) | 55,621 | 68.29% |
| Other | 672,804 | 173,763 | 25.83% | 871,754 | 273,569 | 31.38% | 198,950 | 29.57% | 99,806 | 5.55% |
| Transfers | - - | - | - | - | - | - | | - | ´- | - |
| Capital Outlay-Replacement | 1,465,010 | 1,152,883 | 78.69% | 139,710 | 76,157 | 54.51% | (1,325,300) | (90.46%) | (1,076,727) | (24.18%) |
| TOTAL BY SUBCLASS | \$ 42,326,125 | \$ 26,105,471 | 61.68% | \$ 45,248,730 | \$ 26,753,253 | 59.12% | \$2,922,605 | 6.90% | \$647,782 | (2.55%) |
| REVENUE OVER (UNDER) EXP. | | \$ 5,638,664 | | | \$ 4,671,582 | | | | | |

HAGERSTOWN COMMUNITY COLLEGE OPERATION OF AUXILIARY ENTERPRISES For the Period Ended February 28, 2025

| | | | | | | | FY24-25 | FY24-25 | FY24-25 |
|-------------------------|--------------|-------------|-----------|-----------|--------------|---------|-----------|-----------|-----------|
| | FY24 | FY24 | % | FY25 | FY25 | % | Budget \$ | Actual \$ | % Rec/Exp |
| | BUDGET | ACTUAL | REC/EXP | BUDGET | ACTUAL | REC/EXP | VARIANCE | VARIANCE | VARIANCE |
| CAMPUS STORE | | | | | | | | | |
| Revenue: | | | | | | | | | |
| Textbooks | 860,000 | 654,715 | 76.13% | 1,078,500 | 972,778 | 90.20% | 218,500 | 318,063 | 14.07% |
| Supplies | 130,000 | 115,389 | 88.76% | 145,000 | 124,696 | 86.00% | 15,000 | 9,308 | (2.76%) |
| Concession Commission | 1,500 | 1,815 | 121.01% | 2,700 | 2,071 | 76.69% | 1,200 | 255 | (44.33%) |
| Other | 22,300 | 10,707 | 48.01% | 23,800 | 11,382 | 47.82% | 1,500 | 675 | (0.19%) |
| Total Revenue | \$ 1,013,800 | \$ 782,626 | 77.20% \$ | 1,250,000 | \$ 1,110,927 | 88.87% | 236,200 | 328,301 | 11.68% |
| Expense: | | | | | | | | | |
| Salaries and Benefits | 196,300 | 123,359 | 62.84% | 191,230 | 133,386 | 69.75% | (5,070) | 10,027 | 6.91% |
| Contracted Services | 19,000 | 11,375 | 59.87% | 17,000 | 6,033 | 35.49% | (2,000) | (5,342) | (24.38%) |
| Materials and Supplies | 1,000 | 177 | 17.66% | 500 | 499 | 99.72% | (500) | 322.03 | 82.06% |
| Utilities | 4,950 | (1,133) | -22.89% | 4,950 | 3,127 | 63.17% | - | 4,260.00 | 86.06% |
| Cost of Goods Sold | 768,500 | 768,577 | 100.01% | 1,001,200 | 982,237 | 98.11% | 232,700 | 213,661 | (1.90%) |
| Other | 7,600 | 6,214 | 81.76% | 9,550 | 17,171 | 179.80% | 1,950 | 10,957 | 98.04% |
| Total Expense | \$ 997,350 | \$ 908,568 | 91.10% \$ | 1,224,430 | \$ 1,142,452 | 93.30% | 227,080 | 233,884 | 2.21% |
| Income (Loss)-Bookstore | \$16,450 | (\$125,942) | | \$25,570 | (\$31,525) | | | | |
| Gross Margin | | 2% | | | 12% | | | | |

| | | | | | | | FY24-25 | FY24-25 | FY24-25 |
|---|----------------|----------------|--------------|----------------|----------------|--------------|-----------------------|--------------------|-----------------------|
| | FY24 BUDGET | FY24 ACTUAL | % REC/EXP | FY25 BUDGET | FY25 ACTUAL | % REC/EXP | Budget \$ VARIANCE | Actual \$ VARIANCE | % Rec/Exp VARIANCE |
| FOOD SERVICE | BUDGET | ACTUAL | REC/EAF | DUDGET | ACTUAL | REC/EAF | VARIANCE | VARIANCE | VARIANCE |
| Revenue: | | | | | | | | | |
| Food and Beverage Sales | 303,500 | 259,406 | 85.47% | 381,500 | 289,110 | 75.78% | 78,000 | 29,705 | (9.69%) |
| Catering | 185,000 | 124,849 | 67.49% | 225,000 | 119,565 | 53.14% | 40,000 | (5,284) | (14.35%) |
| Vending | 11,200 | 3,562 | 31.81% | 13,500 | 9,262 | 68.61% | 2,300 | 5,700 | 36.80% |
| Miscellaneous | _ | 42 | _ | - | - | - | - | (42) | - |
| Total Revenue | 499,700 | 387,859 | 77.62% | 620,000 | 417,937 | 67.41% | 120,300 | 30,079 | (10.21%) |
| Expense: | | | | | | | | | |
| Salaries and Benefits | 345,000 | 258,007 | 74.78% | 401,600 | 306,510 | 76.32% | 56,600 | 48,503 | 1.54% |
| Contracted Services | 17,100 | 3,458 | 20.22% | 10,050 | 6,459 | 64.27% | (7,050) | 3,001 | 44.05% |
| Materials and Supplies | 7,500 | 6,626 | 88.34% | 9,450 | 5,915 | 62.59% | 1,950 | (711) | (25.75%) |
| Utilities | 20,800 | (4,654) | -22.38% | 18,200 | 12,847 | 70.59% | (2,600) | 17,501.00 | 92.96% |
| Cost of Goods Sold | 327,600 | 276,024 | 84.26% | 401,600 | 283,955 | 70.71% | 74,000 | 7,930 | (13.55%) |
| Other | 22,100 | 12,419 | 56.19% | 29,100 | 12,869 | 44.22% | 7,000 | 450 | (11.97%) |
| Total Expense | \$740,100 | \$551,880 | 74.57% | \$870,000 | \$628,554 | 72.25% | \$129,900 | 76,674 | (2.32%) |
| Income (Loss)-Food Service | (\$240,400) | (\$164,021) | | (\$250,000) | (\$210,617) | | | | |
| Gross Margin | | 29% | | | 32% | | | | |
| TECHNICAL INNOVATION CENTER | | | | | | | | | |
| Revenue: | | | | | | | | | |
| Rental and Service | 130,000 | 108,295 | 83.30% | 160,000 | 109,087 | 68.18% | 30,000 | 792 | (15.12%) |
| Wet Lab Rental | - | 37,305 | - | - | 23,367 | - | - | (13,938) | |
| Total Revenue | \$ 130,000 | \$ 145,600 | 112.00% \$ | 160,000 | \$ 132,454 | 82.78% | \$30,000 | (\$13,146) | (29.22%) |
| Expense: | | | | | | | | | |
| Salaries and Benefits | 165,000 | 116,617 | 70.68% | 188,620 | 125,787 | 66.69% | 23,620 | 9,170 | (3.99%) |
| Contracted Services | 27,600 | 23,737 | 86.01% | 37,100 | 18,196 | 49.05% | 9,500 | (5,541) | (36.96%) |
| Materials and Supplies | 5,500 | 7,590 | 138.00% | 12,000 | 1,917 | 15.97% | 6,500 | (5,673) | (122.03%) |
| Communication | 1,350 | - | - | 1,350 | - | - | - | - | - |
| Utilities | 61,500 | (14,312) | (23.27%) | 43,500 | 39,501 | 90.81% | (18,000) | 53,813 | 114.08% |
| Other | 4,000 | 9,892 | 247.30% | 13,000 | 8,825 | 67.88% | 9,000 | (1,067) | (179.42%) |
| Total Expense | \$ 264,950 | \$ 143,525 | 54.17% \$ | 295,570 | \$ 194,226 | 65.71% | \$30,620 | 50,701 | 11.54% |
| Income (Loss)-Technical Innovation Center | (\$134,950) | \$2,075 | | (\$135,570) | (\$61,772) | | | | |
| Net Profit Margin | | 1% | | | -47% | | | | |
| Income (Loss) of Auxiliary Services | (\$358,900) | (\$287,888) | | (\$360,000) | (\$303,914) | | | | |